# **Measures to Prevent Conflicts of Interest**



The management and preferential sale of in-house investment products is the main source of conflicts of interest in the financial sector. As VZ does not market any of its own financial instruments, such a conflict of interest is excluded. However, conflicts of interest are also possible in other areas. This information sheet sets out how VZ addresses those potential conflicts of interest.

### Other conflicts of interest

- Conflicts of interest between employees and clients: Employees who are aware of orders from clients prioritise transactions they are entering into on their own account.
- Conflicts of interest between the financial institution and clients:
  The financial institution prioritises recommendation of financial instruments for which the highest portfolio management commissions are payable and does not pass those commissions on to the clients.
- Conflicts of interest between several clients: Employees give preference to clients with whom they are related or with whom they have another close relationship (agency relationship, employment, etc.).

## How VZ deals with conflicts of interest

### **Identification of conflicts of interest**

The relevant internal VZ Group instruction describes the scenarios in which conflicts of interest arise, how they can be avoided and what to do if a conflict of interest cannot be avoided. This instruction applies to all employees of VZ Group.

#### Prevention and minimisation

The following principles, instructions and contractual arrangements help to avoid conflicts of interest:

- Consistently passing on compensation from third parties (fund management companies, issuers, brokers, etc.) to clients
- Rules of recusal
- Market conduct rules (self-dealing, custodian bank duty)
- Rules on mandates and secondary employment of employees
- Rules on accepting and offering gifts
- Rules on organisational and functional separation (not all employees can carry out every action)
- Best execution rules (processing securities transactions produces the best possible result for clients, taking into account all costs and risks)
- Incentive system (to be taken into consideration during employee reviews)

### Disclosure

If a conflict of interest cannot be avoided, VZ is to inform its clients in a transparent manner (contracts, factsheets, website or in person).

